

# \*Cottage Door

Townshend, Vermont • Fall 2024

# Grace Cottage Hospital Welcomes New CEO

In early June, the Board of Trustees of Grace Cottage Family Health & Hospital announced the appointment of Olivia Sweetnam to the position of Chief Executive Officer, effective July 1, 2024. Sweetnam is replacing Doug Divello, who announced last December that he planned to retire once a replacement was found.



A graduate of Queen's University in Ontario, Canada, with a Bachelor of Science in Nursing, Sweetnam received her Master of Nursing Science and Master of Public Health from Yale University in Connecticut.

The Chief Nursing Officer at Grace Cottage Family Health & Hospital since February, Sweetnam was the Vice President of Hospice Quality and Clinical Practice at Amedisys (2021-2023), and held multiple leadership roles in quality, operations, and medical staff management at Ochsner Health in Louisiana from 2013-2021.

Sweetnam was selected from over 50 applicants and seven finalists following an extensive search conducted with the help of the national executive search firm, WittKieffer.

"Olivia brings so much knowledge and experience to this position and will be able to continue the excellent work that Doug DiVello has done during his six years here," said Martha Dale, Grace Cottage Family Health & Hospital's Board President.

"Grace Cottage is a rare gem in the world of healthcare," said Sweetnam. "It is a shining example of personal and compassionate care, and I am proud to lead this wonderful organization into the future."

Sweetnam lives with her family in Brattleboro, is on the board of trustees for River Gallery School and is a member of the Brattleboro Town Arts Committee.

# Happy 75th Birthday! Grace Cottage "Born" August 7, 1949

We are very happy to celebrate the fact that Grace Cottage Hospital opened its doors on August 7, 1949 and has been caring for the community for 75 years, thanks to generous support from so many of you.

# **Grace Cottage ER Expansion**



It's been a year since we cut the ribbon on Grace Cottage's newly-expanded Emergency Department, and it was just in time; ER visits have increased from about 3,000 per year to over 4,220 during the past year. Wait times continue to be low (usually) and patient satisfaction continues to be high!

# **New Outpatient Rehabilitation Center**

Praise for the excellent work and reputation of our seventeen physical and occupational therapists has spread far and wide and, as a result, Grace Cottage's Outpatient Rehabilitation Department is bursting at the seams. "We've grown from seeing an average of 34 patients a day to working with as many as 70 people a day," said Crystal Mansfield, Grace Cottage's Senior Director of Rehabilitation Services since 2005. "It's a good thing we've had a lot of nice weather this summer. We are bursting at the seams in our current building, so some of our sessions have been held outside!"



Fortunately, the renovation work on Grace Cottage's Heins Building has been going very smoothly, and the Outpatient Rehab Department therapists hope to be able to start seeing patients in their new space by the end of this calendar year. The newly renovated 5,137 sq. ft. facility (the current Rehab space in the Wolff Building is only 3,141 sq. ft.) will have 11 treatment rooms (including specific rooms designated for specialized pediatric treatment, hand & occupational therapy, lymphedema services, and pelvic health) and a large Rehab gym with a variety of equipment. A new ramp and stairway are being constructed for patient access to Rehab services along the back of the building. Our physical and occupational therapists look forward to welcoming outpatients in this newly renovated facility.

# A Word From the CEO

To say that I "hit the ground running" when I started as CEO here on July 1 would be an understatement. Having been Grace Cottage's Chief Nursing Officer since February, I already knew most employees, the culture, and (not to make light of it) how to navigate our circuitous hallways. Having both a clinical and an administrative background helps me to understand issues from both of these perspectives which, I think, is very important.

What attracted me to the CEO position is the fact that Grace Cottage is truly unique in the world of healthcare. The primary motivation for employees here is to care about one another and care deeply for our patients and their health outcomes. I have never seen anything like it and we will continue to nurture this environment.

One of the first and most important things on my CEO plate has been working with the Green Mountain Care Board (GMCB), Vermont's healthcare regulatory body. In 2022, the Vermont legislature passed Act 167, empowering the GMCB to determine how Vermont's hospitals could be made more financially sustainable (in 2023, nine of Vermont's 14 hospitals had negative operating margins, with this number projected to grow to 11 out of 14). With \$1M out of the \$5M allocated to the GMCB for this purpose, they hired a management

consulting firm, Oliver Wyman, and a data firm, Mathmatica, to come up with recommendations regarding the financial sustainability of Vermont's hospitals.

The consultant for Oliver Wyman, Dr. Bruce Hamory, has presented many excellent recommendations such as: add affordable housing throughout the state; enhance transportation state-wide; improve interoperability between all of Vermont's hospitals (and Dartmouth Health) with integrated Electronic Medical Record systems. All of these recommendations will take significant time and money. Meanwhile, here at Grace Cottage, although we struggle, as all hospitals do, from insufficient reimbursement from Medicaid and Medicare, we do have a robust tradition of philanthropy that is as strong as our culture. In addition, we have exciting plans for the future that will help with financial sustainability: increasing the size of our outpatient rehab clinic; adding to our diagnostic imaging capabilities; building a new primary care clinic; investigating the potential for a Geriatric Mental Health program. As we celebrate Grace Cottage's 75th birthday this year, we look forward to 75 more wonderful years ahead, caring for our community just as our community cares for us.

- Olivia Sweetnam, CEO

## A grateful patient writes:

"I was so impressed with my visit to your emergency room. Everyone was so friendly, helpful, efficient and professional, and made me feel very well cared for. It was a wonderful experience and could not have been improved upon in any way!"

- Butch Brown, East Dover, VT

# **Primary Care Clinic Progress**

We have submitted our Act 250 Environmental Permit Application to the District Environmental Commission and await word from them, in advance of construction on the new 23,000 sq.-ft. primary care clinic building planned just to the north of the hospital building. For more information, and to keep up to date on the project, go to www.gracecottage.org/future.

# Grace Cottage Wins Worksite Wellness Gold Award

The Governor's Council on Physical Fitness and Sports has announced that, for the third year in a row, Grace Cottage has received the 2024 Governor's Excellence in Worksite Wellness Award – Gold Level. This award recognizes Grace Cottage's efforts to enhance productivity, bolster a healthy environment, and improve employee wellbeing. The award will be presented in Burlington, VT on October 10.



# **Grateful patients write:**

"My experience in Grace Cottage's Emergency Department couldn't have been better! There was not a long wait, and the doctor and nurses were so kind."

- Martha Tomkins, Lighthouse Point, FL



"When I went to Grace Cottage's ER and the provider, Phil Schafer, realized I would need further care, he sent me by ambulance and I was able to get the care I needed. He saved my life! And Chanelle in the clinic is a rock star. She wouldn't stop until I got the referral I needed!"

- Lisa McAvoy, Townshend, VT

# Grace Cottage Again Ranked Tops in Equitable Care

Grace Cottage Family Health & Hospital is pleased to announce that once again, we are among the top hospitals to earn the highest score in Vermont in the 2024 Human Rights Campaign's (HRC) Healthcare Equality Index (HEI).

Grace Cottage, along with UVM Medical Center in Burlington and the VA Medical Center in White River Junction, tied for the top score among Vermont hospitals in the HEI Index. Nationwide, 462 healthcare facilities earned this "High Performer" designation.

The HRC Foundation's HEI is the nation's foremost benchmarking survey of healthcare facilities, scoring them based on policies and practices dedicated to the equitable treatment and inclusion of their LGBTQ+ patients, visitors, and employees.

"We are dedicated to providing compassionate, high-quality care that is free from discrimination and affirming of gender identity and sexual orientation," said Grace Cottage CEO, Olivia Sweetnam, "We are very honored to have received 'High Performer' designation, which affirms that our employees are committed to providing inclusive care for all the patients that we serve."



# Wishes Granted...

- Funds were donated by John & Susan Eastwood to purchase a hi-lo therapy table, a stair-climbing assist cane, and Iron Neck device for the Outpatient Rehab Department.
- A donation for the purchase of a Volrath soup warmer for the Dietary Department was made by Marty Neumeister in memory of her husband, Jim Neumeister.
- Miriam Lanata donated the funds for purchase of wheelchair inserts for the Outpatient Rehab Department.
- The Brattleboro Rotary Club made a donation for the purchase of a hydraulic dynamometer to measure isometric grip force for the Outpatient Rehab Department.
- Laurie Indenbaum donated funds for the purchase of plates for the dietary Department and a wire cart for the Housekeeping Department to use to transfer linens.



# Wishes Made...

- Grace Cottage Family Health medical providers and nurses need three additional vital signs carts. \$479 each.
- The Dietary Department is in need of a pizza warmer (our patients love pizza!). \$800.
- The Housekeeping Department needs a cart for blanket storage. \$255.
- Additional Diamond Harvest wide-rim 9" plates are needed for patient suppers. \$202.
- The Rehab Department needs a monofilament testing kit. \$55.
- An additional audiometer is needed by medical providers in the primary care clinic to test patient hearing. \$1,200.
- The Hospital needs an alternating pressure air mattress. \$3,281.
- A Pack-n-Roll folding collapsible service cart is needed by Housekeeping. \$119.
- The pharmacists at Messenger Valley Pharmacy would benefit from an Eyecon pill counting and inventory device. We're not replacing people with this machine, but it would be a great assist for our pharmacists and pharmacy technicians! \$11,000.
- Grace Cottage Family Health needs 12 additional pulse oximeters. Total \$360.
- The Dietary Department needs a commercial food processor and emulsifier to puree meals for patients who have challenges with swallowing. \$2,756.

Grace Cottage's Wish List is updated monthly on our website, at gracecottage.org, or call (802) 365-9109 for more information.

In celebration of Grace Cottage's 75th birthday, we wanted to share one of our favorite stories from our founder, Dr. Carlos G. Otis:



"I got a call to go way over to see a lady who was having

a stroke at her house in Goose City in East Dover. It was spring, and it was muddy. When I got within a mile of there, I got mired down in the mud. Carrying my bag, I walked the rest of the way to the house and took care of the patient. I also took care of the whole family, calmed them down, and gave them some medicine. They wanted to know how much they owed me. I said, "Six dollars." The man of the house paid me six dollars, then he got his team of horses ready to go down the hill and pulled my car out of the mud and got it turned around. Then he said to me, "That'll be eight dollars!"

# **Grateful patients write:**

"My primary care provider at Grace Cottage, David McCormack, is my maestro in the orchestra of my health care. He refers me to specialists when I need them, and then I always come back 'home' to Grace Cottage, where my husband, son, and I have been receiving excellent primary care."

- Karen Brescia, Winhall, VT

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"I am a true fan of Grace Cottage. I went from doctors and hospitals in Boston to a primary care physician at Grace Cottage, and I am finding the care far superior to anything I had received in Boston!"

- Susan Holsapple, Londonderry, VT

# Spring into Health 5K, Saturday, May 11, 2024

We'd like to thank everyone who joined us for our 15th Annual Spring into Health 5K on Saturday, May 11th, on the Townshend Common. It was a beautiful day and, thanks to our sponsors M&T Bank, Linda Bastian, Big Picture Farm, Burrows Sports, Cota & Cota, River Bend Farm Market, Smith Family Maple, and WEEI Sports Radio 93.7, the tireless work of 14 volunteers; and the enthusiasm of 119 participants, it was the best 5K yet! Next year's event is on Saturday, May 10, 2025.



Many of the 5k participants assembled for a photo before the event.

# Tee It Up for Health, Saturday, June 8, 2024



Our 15th annual Tee It Up for Health grossed \$67,675 and, after golf expenses, netted \$53,539 to be put towards the new primary care clinic project. It was a chilly (60 degrees), windy, cloudy day, but the golf course at Haystack was in excellent condition and lots of laughter was heard throughout the tournament. Congratulations to the winning team: JJ Conlon, Patrick Mulcahy, Frank Rucker, and Keith Lyman; as well as second place winners: Mary Ann Levins, Jim Levins, Keely Culligan, and John Culligan; Bill Daley won the Air Cannon Contest with a very exciting hole-inone! (Unfortunately, nobody got a hole-in-one on Hole #7, where the 2024 Crosstrek donated by Brattleboro Subaru patiently awaited a winner.)

Save the date for next year's tournament:

Saturday, June 7, 2025 at Haystack!

Our 15th annual golf tournament, Tee It Up for Health, was a great success, thanks to generous sponsors, golfers, and volunteers.



To our 2024 'Tee It Up for Health' Tournament Sponsors on behalf of the Patients at Grace Cottage Family Health & Hospital

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#### **HOLE-IN-ONE SPONSOR**

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# Pizza Fundraiser A Success!





... We want to thank American Flatbread in West Dover for hosting a fundraiser for Grace Cottage in early August. The restaurant donated a percentage of their proceeds from all pizzas sold that night to the hospital, and we were so pleased that over 70 members of the community joined us for a fun and delicious evening, raising over \$1,000 in support of Grace Cottage. We plan to do this again next year, and we'll keep you posted on the date!

# Grateful patients write:

"Great job, Grace Cottage! I love the care that I receive at our community hospital. I like how friendly and warm it feels."

- Samantha Kilmurray, Williamsville, VT



"My experience in the Grace Cottage Emergency Department was near perfect: fast, competent, and easy!"

- Michael Hunter, Townshend, VT

# Hospital Fair Day - Saturday, August 3, 2024

I t was so exciting to walk around the Townshend Common on Hospital Fair Day this year, greeting the many volunteers and fairgoers who made this event possible. This was our first year as Co-Chairs of the Fair, and we look forward to many more it's such a pleasure, and so incredibly rewarding, to see how many people rally in so very many ways to support their community hospital. It's amazing to us that more than 200 volunteers donate a total of over 1,800 hours to make sure the many



Retired Grace Cottage CEO Doug DiVello with current CEO Olivia Sweetnam.

moving parts that comprise this unique fair come together. And we'd be remiss if we didn't thank former Fair Day chairperson, Eileen Fahey, who was guiding us every step of the way in so many ways; we'd also like to thank those who generously allow us to use their barns and trailers for storage prior to the Fair.



Band "groupies" at the Gazebo!

As we fondly recollect that wonderful day, where to begin? It all started with people and businesses in the community who donated books, art, jewelry, toys, knickknacks, gift certificates, household items, canoes, kayaks, pies, corn, antiques, etc. Then there were the people who sorted and/or prepared all of these items (starting, in some cases, as early as May). Volunteers came out of the hills, during the week prior to the Fair, to organize, set up booths, and sort, sort, sort. The day before the Fair, more volunteers showed up to help transport items to the Common.



Popcorn, balloons, and a fountain, what could be better?

around the Common (what great attendance we had for this year's parade!). Kids played in

the fountain in the center of the Common, got their faces painted, cast for prizes in the Fish Pond, and lined up for free pony rides. Fried dough, ice cream, corn, watermelon, food from the Gourmet Booth and Isabelle's Kitchen, and pies and baked goods kept everyone well fed. Laughter could be heard all around the Common, as people connected and reconnected with friends. neighbors, and family. Bags were filled with items offered for sale, cars and trucks were loaded.



Then, on the day of the Fair,

from far and wide. People

booths, signed up to bid in

and Fair Day t-shirts. The

volunteers and fairgoers arrived

lined up outside their favorite

the Auction, got their Bingo

musicians who donated their

time and talent (Luminous Crush, Ralph Sherman &

Friends, and The Buzzards) attracted a crowd of listeners.

pausing only as the bagpipers

and stork led the Baby Parade

cards, and bought raffle tickets

These "babies" were delivered at Grace Cottage a few years back!



Bagpipers and the stork led the Baby Parade.

After the dust settled, over \$52,000 was raised at the 74th Annual Hospital Fair Day, an impressive tally for a one-day event. Thank you to everyone who helps, in any way, to make Hospital Fair Day such a success every year. We look forward to

seeing you on the Townshend Common on Saturday, August 2, 2025, for the 75th Annual Hospital Fair Day!

> - Connie Holt & Helen Holt Hospital Fair Day Co-Chairs

"The 74th Annual Hospital Fair Day was my first, and my family and I were so incredibly impressed by the dedication and hard work that goes into it, and by the overwhelming feeling of community support and camaraderie generated by volunteers and fairgoers. The spirit of caring for Grace Cottage, the hospital that cares for so many people who were volunteering in the booths and who were patronizing the Fair, was palpable." - Olivia Sweetnam, CEO

# Grateful patients write:

"What I liked most about Grace Cottage's Emergency Department is the kindness I experienced."



"Your Grace Cottage ER staff took time to clearly explain my diagnosis. They were attentive, personable, and empathetic.

Thank you!"

- Paula Lepporoli, West Dummerston, VT

- Rosemary Byrne, Newfane, VT

# Welcome Alysabeth!



Alysabeth Simon joined Grace Cottage as Marketing & Fundraising Assistant in May. Working alongside Charma Bonanno, C.J. King, and Andrea Seaton at Grace Cottage Foundation, Simon brings with her a wide variety

of experience. A graduate of the University of Massachusetts in Amherst, Simon worked at The Brattleboro Retreat for many years in marketing, events management, public relations, and human resources. A fifth-generation Vermonter, Simon lives in Marlboro with her husband, three horses, and six dogs.

# **West River Westies**

During the second weekend of July every year, late-model VW vans (and their owners!) get together at Bald Mountain Campground in Townshend for a gathering called West River Westies. This year, 112 buses arrived from as far south as Florida and as far north as Canada. For the past 20 years, West River Westies have been holding a raffle to benefit Grace Cottage, and this year's very generous donation was



a record-setting \$2,930. Part of this year's donation included funds from one group member whose van was totaled in an accident. He sold off all the parts from that bus to keep others on the road and graciously donated part of his proceeds to Grace Cottage. Their giving over 19 years has totaled an impressive \$24,393!

# Cabin Fever Auction Already In The Works!

Although our annual Cabin Fever Auction isn't until February, we've already received a number of intriguing and exciting items. Stay tuned, and save the dates of February 14-25, 2025 for this popular online event!



It seems far away, but you know how time flies! Please save the date for our 2nd annual Make Tracks for Health at the Stratton Nordic Center, 10-noon on Saturday, March 1, 2025.

# Grateful patients write:

"Everyone at Grace Cottage is extremely professional and competent while, at the same time, friendly and personable. What I always like most about my experiences at Grace Cottage is the people, and you have the best! I cannot think of a single thing that could be improved upon."

- Barry Emerson, Newfane, VT



"I was brought into your ER by ambulance and the process was quick, with no wait. Everyone was very knowledgeable, professional, and courteous. My wife and I both think that your hospital is wonderful."

- George Zelka, Jamaica, VT



**December 3, 2024.** 

This year, Giving Tuesday donations will go toward crucial rehabilitation equipment.

# Cottage Door

is published by Grace Cottage Family Health & Hospital 185 Grafton Rd. (Route 35) Townshend, VT 05353 (802) 365-7357 | info@gracecottage.org | gracecottage.org

Grace Cottage Hospital & Grace Cottage Foundation are 501(c)(3) nonprofit organizations. The mission of Grace Cottage Foundation is to raise funds on behalf of Grace Cottage.

Donations to Grace Cottage Foundation are tax deductible to the extent allowable by law. Grace Cottage Foundation's Federal Tax ID # is: 03-0343282.

Donations may be made by cash, credit card, check, stocks, bonds, or other tangible assets. Call Andrea Seaton or Charma Bonanno at (802) 365-9109.

# The Gift of Giving

## A Gift from Your Individual Retirement Account

During the past year, many of our donors have opted to make a donation to Grace Cottage directly from their IRAs, and with good reason! Although a minimum distribution is not required until age 72 or 73 (depending on the year you were born), you can begin making a Qualified Charitable Distribution (QCD) from your IRA beginning at age 70.5. This can help you avoid higher income taxes later by helping your favorite non-profit organization now. To make a QCD, contact your IRA trustee, who will make the donation directly to your favorite charity, and we hope that it's Grace Cottage Family Health & Hospital!

# Giving to Grace Cottage

It's thanks to our generous supporters that Grace Cottage has existed for more than 75 years as an independent, non-profit hospital that prioritizes patient care ahead of finances. There are so many ways to give to Grace Cottage, and we'd be happy to discuss any of them with you, in complete confidentiality. Here are a few ideas:

**Stock:** If you've owned it for more than one year, giving stock that has appreciated in value is one of the most advantageous ways for you to make a charitable donation.

**Life Insurance:** The gift of a life insurance policy is an easy and impactful way to make a donation. Quite a few of our supporters have done this over the years.

**Real Estate:** A gift of real estate permits you to receive tax and income advantages, while making a significant gift. If your children/grandchildren/other heirs are not interested in owning your second home, you may consider donating it to Grace Cottage. We'll take care of the rest!

**Donor-Advised Fund:** Many of our supporters make gifts to the hospital via their donor-advised funds at Fidelity, Schwab, Vanguard, and elsewhere.

**Monthly Giving:** Join the many donors who have asked us to charge their credit card with a specific amount each month. You can change the amount or cancel anytime.

Call (802) 365-9109 to speak to Charma or Andrea for more information. Your donations help to ensure that Grace Cottage is here to provide healthcare for generations to come.

# Grace Cottage Sponsors VeggieVanGo in Newfane

Are you looking to add more fresh fruits and vegetables to your diet? Vermont Foodbank's VeggieVanGo (VVG) fresh produce event is a great way to expand your menu and stretch your food budget.

# VeggieVan Go

Grace Cottage Family Health & Hospital has partnered with Vermont Foodbank to host local VeggieVanGo food distribution since 2015. Held in front of the Newfane Congregational Church from noon-1 p.m. on the fourth Thursday of every month (with the exception of November and December, when dates are changed to accommodate the holidays) VeggieVanGo offers fresh, free produce and, when available, dairy products and eggs. Everyone is welcome, There are no age or income requirements, no reservations, and food may be picked up for neighbors as well, with a limit of produce for five families per vehicle; over 300 families participated in the event in Newfane in July. As participants drive into the distribution area, volunteers place food directly into their vehicles. Call Grace Cottage at 802-365-9109 for more information.

# Donations Were Recently Received In Honor Of:

Dr. Robert Backus & Grace Cottage Volunteers & Dr. Moss Linder & Mike & Andrea Seaton & Andrew Semegram Dr. Timothy Shafer & Dr. Robert Tortolani & Elizabeth Walker

## **Memorial Gifts**

### Donations have been received between May 1st and August 23 in memory of the following individuals:

Russ Barber & Don Bartsch & Charlene Clayton Carey & George Childs & Raymond & Charlotte Clayton & Lewis Corse
Neva Corse & Bill & Pat Daley & Phil Dibble & Matthew Dorman & Ted & Joan Dunham & David Einermann
Nora Fletcher & Rachel Frisk & John Kenneth & Catherine Atwater Galbraith & Henry Grabowski & Whitney Hamilton
Lee & Ginny Hines & Marjorie Klimoski & Levesque Family Members & Ellen Lyman & Ona Lyman & Susan Mahler
Jeanne Marion & Richard McGrath & Art Monette & John Nardone & Bob O'Brien & Dr. Carlos & Ruth Otis & Bob Phelps
Don & Elaine Prouty & Victor Rabinowitch & Lester "Sonny" Rink & Bernard & Elaine Robinson & Frederick Robinson
Ruby & Emmons Robinson & Oscar Robinson & Elizabeth Spencer & Carl Steiner & Catherine N. Stratton & Walter Tarbell
Porter & Lillian Thayer & John Wadsworth & Larry & Mary Weir & Merton & Hazel Wilson

We extend our sympathy to the families and friends of these loved ones, and our appreciation to those who have given in their memories. When memorial gifts are received by Grace Cottage, the donor is thanked, and the next of kin is notified of the gift. (The amount given is never divulged.)



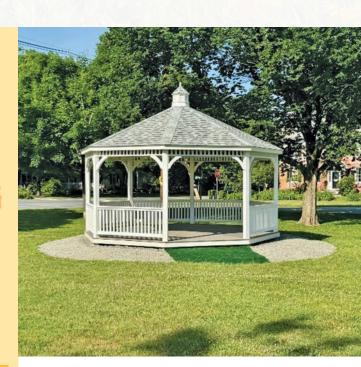
# Grace Cottage Wins "Best of Windham County" in Seven Categories....Again!

For the eighth year in a row, Grace Cottage has been named "Best Place to Work" in Windham County and "Best Physical Therapy" in the Brattleboro Reformer's 2024 Reader's Choice Awards. For the sixth year in a row, Grace Cottage was also named "Best Hospital," "Best Emergency Care," "Best Doctors" (Dr. Ewa Arnold and Dr. Moss Linder) and "Best Pharmacy." Cynthia Howes, Pediatric Nurse Practitioner, and Dr. Elizabeth Linder were named "Best Pediatricians." (Dr. Elizabeth Linder is seeing



patients of all ages in our same-day clinic.) Congratulations to all of our employees, who make these awards possible, year after year; we're so pleased that our community feels this way about Grace Cottage.

- BEST PLACE TO WORK
- BEST HOSPITAL
- BEST EMERGENCY CARE
- BEST PHYSICAL THERAPY
- BEST DOCTORS: DR. EWA ARNOLD & DR. MOSS LINDER
- BEST PEDIATRICIANS:
   CYNTHIA HOWES & DR. ELIZABETH LINDER
- BEST PHARMACY: MESSENGER VALLEY PHARMACY



# Townshend Gazebo

A beautiful new gazebo on the Townshend Common was completed in June. After the original gazebo had to be torn down due to safety concerns last summer, the Townshend Selectboard appointed a Gazebo Committee, consisting of eight Townshend residents. The Town Road Crew created the site upon which the new gazebo sits on the Common. Additional landscaping around the Gazebo will take place this fall.